

Hospital	City / Town	County	Teaching Status [1]	Fiscal Year End	Number of Months Data		
Dana-Farber Cancer Institute	Boston	Suffolk	Teaching	09 / 30	12		
Financial Performance Indicators	FY01	FY02	FY03	FY04	FY05	MA Industry Median FY05	NorthEast US Median FY04 [2]
<b>Profitability</b>							
Operating Margin	-10.19%	-8.14%	-7.91%	-6.40%	-6.74%	1.70%	not available
Non-Operating Margin	6.83%	-1.82%	6.07%	8.66%	9.32%	1.25%	not available
Total Margin	-3.36%	-9.96%	-1.84%	2.26%	2.58%	3.24%	2.08%
Operating Surplus (Loss)	(\$31,426,147)	\$1,103,000	(\$32,129,321)	(\$31,343,970)	(\$36,711,982)	---	---
Total Surplus (Loss)	(\$10,355,656)	(\$33,406,000)	(\$7,490,221)	\$11,070,231	\$14,050,018	---	---
<b>Liquidity</b>							
Current Ratio	0.90	0.79	0.78	0.90	1.16	1.58	1.68
Days in Accounts Receivable	118.15	80.39	76.60	54.34	43.71	41.79	49.17
Average Payment Period	52.52	40.05	46.21	40.31	56.94	51.91	63.40
<b>Solvency/Capital Structure</b>							
Debt Service Coverage (Total) [3]	1.57	-0.10	2.62	3.92	4.46	3.23	3.11
Cashflow to Total Debt [4]	4.61%	-4.04%	7.71%	15.97%	17.46%	17.53%	16.38%
Equity Financing	63.40%	63.52%	65.28%	68.51%	71.42%	41.74%	47.45%
<b>Other</b>							
Total Net Assets	\$427,905,088	\$414,354,000	\$463,718,405	\$535,705,227	\$625,460,256	---	---
Assets Whose Use is Limited	\$4,465,925	\$4,273,000	\$4,322,391	\$1,227,240	\$463,798,262	---	---
Net Patient Service Revenue [5]	\$119,181,971	\$152,759,000	\$173,108,010	\$211,546,484	\$241,975,611	---	---

### FY05 filing based on hospital's audited financial statements

Data Sources: FY01 data is drawn from DHCFF-403 Cost Report, Schedule 23. FY02 - FY05 data drawn from DHCFF annual filing.

CAVEATS: FY01 - FY02 data is unaudited but reviewed by the Division for consistency with the Audited Financial Statements. FY03-05 data is reconciled to Audited Financial Statements. DHCFF filings may not reflect all of the financial resources available to the hospital – for example, resources available through associations with foundations or parents/affiliates. Financial information must be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance.

Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

#### Notes:

[1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds.

[2] NE US Median data from The "2006 Almanac of Hospital Financial & Operating Indicators." The Center for Healthcare Industry Performance Studies (CHIPS)/St. Anthony/Medicode INGENIX.

[3] Blank values indicate a facility with no current long term debt in the period covered.

[4] Blank values indicate a facility with no long term debt net of current portion in the period covered.

[5] Net Patient Service Revenue includes Premium Revenue.